

Organisation and Participants



GLOBE Leadership Seminar, September 21 - 25, 2009
Tufts University European Center, Talloires France

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¹ <http://fletcher.tufts.edu/global/index.shtml>

About the Conference

Transcontinental awareness is becoming an increasingly important element in understanding global political and economic developments. The Global Leadership Seminar (GLS) seeks to raise this awareness by convening representatives from three continents to participate in discussions around contemporary global issues. This seminar strives to foster dialogue between students and faculty members from Europe, the United States, and Asia.

The Global Leadership Seminar is comprised of the Student Seminar (September 21-24), a joint Student and Practitioner Seminar (September 24), and the Practitioner Seminar (September 25).

The Global Leadership Seminar is sponsored by Ecoscientia Foundation and Holcim Group.

The Student Seminar (September 21-24)

The Student Seminar will bring together approximately 35 students and faculty from five leading graduate schools of international affairs and public policy for an intensive four days of discussions centering on "International Regimes for Global Warming: Political, Economic, and Legal Challenges".

The objective of the seminar is to lead the participants, tomorrow's policy makers, to a better understanding of the complexities and varying perspectives surrounding global warming.

PARTICIPATING SCHOOLS

College of Europe, Bruges, Belgium

The Fletcher School of Law and Diplomacy, Tufts University, U.S.A.

Lee Kuan Yew School, National University of Singapore, Singapore

University of St. Gallen, Switzerland

Yonsei University, Korea

The Joint Student and Practitioner Seminar (September 24)

The Joint Student and Practitioner Seminar is intended to bring together outstanding graduate students from around the world for a thorough discussion and open exchange with leading personalities from public and private institutions who have significant management and leadership responsibilities.

The Practitioner Seminar (September 25)

The Practitioner Seminar convenes senior persons with high-level management responsibilities in public and private organizations and faculty members from the participating universities for an intensive, thorough, and open exchange of ideas about various topics surrounding the theme, "Saudi Arabia and the Gulf Region in the World Economy and in World Politics".

Venue Information

The Tufts University European Center (Talloires, France) also known as "The Priory", is an historic building that was once part of the Benedictine Monastery. The Priory is a composite of architectural styles, containing Gallo-Roman foundations, medieval crypts, and one of the few remaining medieval chapter halls in Europe with a beautiful 15th century wooden ceiling. The late Donald MacJannet, a Tufts graduate, and his wife, Charlotte, donated the building to Tufts in 1978. When Tufts first acquired the building, they carried out extensive renovations, including updating the electrical and heating systems. As a result, the building provides twenty-first century standards of convenience while preserving the historical authenticity of a national monument.

More information about the Tufts European Center can be found at <http://ase.tufts.edu/frenchalps/>.

SCHEDULE

Schedule

Monday, September 21 – Student Seminar

“INTERNATIONAL REGIMES FOR GLOBAL WARMING: POLITICAL, ECONOMIC, AND LEGAL CHALLENGES”

Faculty

Raimund Bleischwitz

Professor of Environmental Policy and Sustainability, College of Europe, Co-Director for Material Flows and Resource Management, Wuppertal Institute, Germany

Ann Florini

Professor and Director of the Centre on Asia and Globalization, Lee Kuan Yew School of Public Policy, Senior Fellow, Foreign Policy Studies Program, Brookings Institution

William Moomaw

Professor of International Environmental Policy and Director of the Center for International Environment and Resource Policy, The Fletcher School

Rolf Wüstenhagen

Professor for Management of Renewable Energies, University of St. Gallen; Director, Institute for Economy and the Environment (IWOe-HSG)

Guest

Patrick Low

Lecturer

Chief Economist, World Trade Organization

Morning

Student and faculty participants arrive

12:00-14:00

Group welcome luncheon at the Priory (catered)

14:00-17:00

Urgency of the Global Warming Crisis

19:00

Group dinner at restaurant in Talloires

Tuesday, September 22 – Student Seminar

9:00-12:00

Political and Legal Challenges of Global Warming (I)

12:00-13:30

Group luncheon at the Priory (catered)

13:30-18:30

Tourist and social event

19:00-20:00

Music recital at the Priory

20:00

Group dinner at restaurant in Talloires

Wednesday, September 23 – Student Seminar

9:00-10:15

Political and Legal Challenges of Global Warming (II)

10:45-12:00

Climate Change Regimes and WTO Rules

- 12:00-14:00** Group luncheon at restaurant in Talloires
14:00-17:00 Session topic to be determined
18:00-22:00 Buffet dinner (catered) at the Priory and student groups prepare short reports
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Thursday, September 24 – Student Seminar

- 9:00-12:00** A 10-Point Program for Global Action and Closing Section
12:00-14:00 Group luncheon at restaurant in Talloires
-

Thursday, September 24 – Joint Student and Practitioner Seminar

- Midday** Practitioners arrive
14:00-18:00 Session topic(s) to be determined
19:00 Reception and group dinner at restaurant in Talloires
-

Friday, September 25 – Practitioner Seminar

- Morning** Students depart

"SAUDI ARABIA AND THE GULF REGION IN THE WORLD ECONOMY AND IN WORLD POLITICS"

- 9:00-10:30** ***Session 1: The Role of Saudi Arabia and the Gulf Countries for Global Energy Security***
Ali Aissaoui
Head, Economics and Research, Arab Petroleum Investments Corporation
Raad Alkadiri
Senior Director, PFC Energy International
Lucia van Geuns
Deputy Director, Clingendael International Energy Programme,
Netherlands Institute of International Relations
- 10:30-11:00** Coffee break
- 11:00-12:30** ***Session 2: Regional and International Security Considerations***
Christian Blickenstorfer
Swiss Ambassador to Germany, former Ambassador to the Kingdom of Saudi Arabia and to the U.S.
Mamoun Fandy
Senior Fellow for Gulf Security, The International Institute for Security Studies (IISS London)
Abdulaziz O. Sager
Chairman, Gulf Research Center, Dubai and President, Sager Group Holding
- 12:30-14:00** Group luncheon at restaurant in Talloires
- 14:00-15:30** ***Session 3: Saudi Arabia and the Gulf Countries as Global Investors***
Heiko Hesse
Economist, Middle East and Central Asia Department, International Monetary Fund
Constantin Salameh
Chief Operating Officer, Emirates International Investment Company
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John Sfakianakis

Chief Economist, Banque Saudi Fransi

15:30-16:00 Coffee break

16:00-17:30 *Session 4: Development and Internationalization of Private Business in Saudi Arabia and the Gulf Countries*

Omar Ahmed Bahlaiwa

Secretary General, Committee for the Development of International Trade (CIT), Council of Saudi Chambers of Commerce and Industry

Fouad M. T. Alghanim

Chairman, Fouad Alghanim & Sons Group of Companies

Majid Jafar

Executive Director, Crescent Petroleum Group

Tim Niblock

Professor, Institute of Arab and Islamic Studies, University of Exeter

19:00 Group dinner at restaurant in Talloires

Saturday, September 26

Morning Faculty and practitioners depart

SPEAKERS BIOGRPHIES

Speaker Biographies

Ali Aissaoui

Head, Economics and Research, Arab Petroleum Investments Corporation

Ali Aissaoui is Head, Economics and Research, at the Arab Petroleum Investments Corporation (APICORP). He is formerly a government advisor on energy policy issues and member/chairman of the OPEC Board of Governors. Prior to joining APICORP, he was Senior Research Fellow at the Oxford Institute for Energy Studies. When in Oxford, he acted occasionally as a consultant to leading oil and gas companies and producers' governments either directly or through reputable consulting firms. At APICORP he set up and heads an economics and research department in charge of scanning the Corporation's environment, framing its business strategy and assessing and monitoring country risks and petroleum industry risks. Ali Aissaoui is the author and co-author of three books and numerous commentaries, op-ed, and analyses articles on oil markets, energy investments and financing as well as the political economy of the major petroleum-exporting countries of the Middle East and North Africa. He is a member of several professional associations including the Oxford Energy Policy Club, the Paris Oil and Gas Club, and the Arab Energy Club.

Raad Alkadiri

Senior Director, PFC Energy



Raad Alkadiri is Senior Director for Country Strategies in the Markets and Country Strategies Group at PFC Energy. A country risk specialist, Raad leads a team that focuses on the political, economic, and sectoral factors that influence decision-making in oil and gas producing states, including the Middle East and Africa, which is his own particular area of expertise. He also leads PFC Energy's Iraq Advisory Service, a retainer providing in-depth analysis of Iraq's ongoing political developments and its emerging business environment.

In 2003-2004, Raad spent 10 months in Baghdad as the Policy Advisor and Assistant Private Secretary to the UK Special Representatives to Iraq. He was subsequently retained by the Iraq Director at the UK Foreign and Commonwealth Office as an informal policy advisor before being appointed Senior Policy Advisor to Her Majesty's Ambassador in Baghdad from 2006-2007. Prior to joining PFC Energy in 1998, Raad was Middle East Analyst and Deputy Managing Editor at the U.K.- based consultancy Oxford

Analytica, where he focused in particular on political and economic developments in the northern Persian Gulf States and the Israel-Palestine conflict. From 1990 to 1991, he was a teaching fellow of Politics at the University of St Andrews, and from 2000-2001 he was an Associate Professor at the School of Advanced International Studies, John Hopkins University.

Raad holds a D.Phil. in International Relations from St. Antony's College, Oxford University, and an M.Phil. and M.A. from the University of St. Andrews. He is a fluent Arabic speaker and has spent extensive periods living and travelling in the region.

Fouad M. T. Alghanim

Chairman, Fouad Alghanim & Sons Group of Companies

Fouad Alghanim & Sons Group of Companies is a multi-national, multi-operational body of companies consisting of a number of fully independent divisions as well as fully and partly owned subsidiary companies based in the U.S., Europe, Australia, Asia, Africa, and the Middle East. The Group engages in a number of diverse commercial enterprises which include manufacturers, civil construction, contracting, installation and maintenance of all forms of mechanical, electrical and electronic equipment, investment project management, hotel ownership, telecommunications engineering and management, aviation projects, real estate development, industrial production, and general contracting, both locally and in the international arena and direct representation of multinational commercial contractors.

Mr. Fouad Alghanim was the first to introduce mobile phones in Kuwait in the early seventies, and was the founding member of the largest Cellular Company in the Middle East in 1983 MTC (Mobile Telecommunications Company) where he served as its Vice Chairman from 1983 to 1997. He was also the founder and major partner and Chairman of the Cellular Company – UMNIA Telecommunication Company - in Jordan.

As the owner of Alghanim International, Mr. Fouad Alghanim managed to steer this large contracting company to be the largest Power Construction Co. in the Gulf with a total erected Megawatt capacity of more than 3500 MW, with a total turnover of more than \$4 billion in the last two years and earned the distinction as the only EPC Contractor in the Power Generation Sector in the Gulf today.

Other positions held include: Member, Council of Foreign Relations, U.S.A; Member, U.S. Middle East Project, U.S.A; Member, International Conference Board, U.S.A; Member, Society for the care of Arab Children; Member, Advisory Board, Medis Technologies Ltd., U.S.A; Member, World Economic Forum;

Member, International Council of the Belfer Center for Science and International Affairs, U.S.A; and Founding Member, Global Anti-Corruption Education & Training (ACET) initiative.”

Omar Ahmed Bahlaiwa

Secretary General, Committee for the Development of International Trade (CIT), Council of Saudi Chambers of Commerce and Industry



Omar Bahlaiwa, engineer by qualification, currently serving as Secretary General of the Committee for the Development of International Trade (CIT) for Saudi Arabia, is a prominent figure in the high dignitaries among business communities locally and globally. His rich experience and extensive network in local and global community gives him an edge to foster the relationship for the organization.

His current role is to enhance and promote the country's image internationally, leading prominent delegations to Europe, North America, and other key OECD nations to establish a favorable image of Saudi Arabia globally. He works closely with his contacts in both local and international business communities to promote exports and attract 'Foreign Direct Investment' (FDI) to Saudi Arabia.

His succession follows from managing several companies including Senior Technical Analyst at the Saudi Industrial Development Fund (SIDF), Plant Manager for Al-Moajil Sack Factory, VP Sales & Marketing for Saudi Industrial Export Company, General Manager for MATTEX, and Assistant Secretary General for Foreign Affairs for Council of Saudi Chambers of Commerce and Industry to Secretary General of CIT till the current stature.

Raimund Bleischwitz

Professor of Environmental Policy and Sustainability, College of Europe and Co-Director for Material Flows and Resource Management, Wuppertal Institute, Germany



Raimund Bleischwitz is an economist with a Ph.D. from Wuppertal University and a 'Habilitation' from Kassel University. Previous positions at the Max Planck Project Group on the Law of Collective Goods in Bonn, at the Institute for European Environmental Policy and in the German Bundestag. Currently, projects on resource and energy productivity for the German government and on hydrogen for the European Commission (www.roads2hy.com).

Participation in the "Millennium Collaboration Projects" of the Japanese Government 2000 – 2004 with

studies on eco-efficiency. The German Bundestag unanimously adopted his study on climate change with conclusions for international regimes in 1992.

Christian Blickenstorfer

Swiss Ambassador to Germany



Christian Blickenstorfer was appointed Ambassador of Switzerland to the Federal Republic of Germany in May 2006. From 2001 to 2006 he served as Ambassador to the United States of America. Prior to his appointment to the United States, he was Head of the Political Directorate of the Federal Department of Foreign Affairs in Bern.

From 1997 to 2000, he was Head of the Political Division II, responsible for relations with Asia, Africa, Oceania and Latin America. From 1993 to 1997, he served as Ambassador of Switzerland to the Kingdom of Saudi Arabia, the United Arab Emirates, the Sultanate of Oman and the Republic of Yemen.

From 1989 to 1993, he occupied the position of Deputy Chief of Mission and Head of the Political Section at the Embassy of Switzerland in Washington, D.C. From 1983 to 1985, he was Deputy Chief of Mission at the Embassy of Switzerland to the Islamic Republic of Iran in Teheran. He also served in that capacity at the Embassy of Switzerland to the Kingdom of Thailand in Bangkok from 1980 to 1983.

Ambassador Blickenstorfer earned his Ph.D. in modern history and international law at the University of Zurich in 1972. He entered public service in 1974, when he joined the Swiss Foreign Service. His first assignment was in Cairo, Egypt from 1975 to 1976.

Mamoun Fandy

Senior Fellow for Gulf Security, The International Institute for Security Studies (IISS London)



Responsibilities: Dr Fandy is Director of the Middle East Program at IISS and Senior Fellow for Gulf Security. He contributes to a range of IISS publications on related topics.

Background: Dr Fandy previously served as Senior Fellow of Arab and Middle East Politics at the James A. Baker III Institute for Public Policy at Rice University in the U.S., and as Editor of the bi-monthly Qadaya 'Alamiyya (Global Issues). Prior to that he was a Senior Fellow at the United States Institute of Peace in Washington DC, Professor of Middle East Politics at the Near East–South Asia Center for Strategic Studies (NESA) at the National Defense University, and Professor of Arab Politics at Georgetown University. His publications have included Saudi Arabia and the Politics of Dissent; Kuwait as

a New Concept of International Politics; and (Un) Civil war of Words: The Politics of Arab Media (Praeger Security International, 2007). Dr Fandy's popular articles have appeared the New York Times, Washington Post, Los Angeles Times, and more regularly in the Christian Science Monitor. He is a columnist for the Pan-Arab daily Asharq Al-Awsat. He appears on various TV channels such as CNN, FoxNews, BBC, PBS, al-Arabiya, and many other Arabic TV channels."

Ann Florini

Professor and Director of the Centre on Asia and Globalization, Lee Kuan Yew School of Public Policy and Senior Fellow, Foreign Policy Studies Program, Brookings Institution



Ann Florini is Professor and Director of the Centre on Asia and Globalization at the Lee Kuan Yew School of Public Policy at the National University of Singapore. She is also Senior Fellow in the Foreign Policy Studies Program at the Brookings Institution in Washington, DC. Her work on new approaches to global governance has focused on the roles of civil society and the private sector in addressing global issues. Currently, she is examining global governance issues related to energy policy

Heiko Hesse

Economist, Middle East and Central Asia Department, International Monetary Fund

Heiko Hesse is an Economist in the Middle East and Central Asia Department at the International Monetary Fund (IMF) after having worked two years on the IMF's Global Financial Stability Report. Prior to that, he was an Economist at the World Bank from 2006-2007, working on the Commission on Growth and Development, which brings together twenty-one leading practitioners from government, business, and the policymaking arenas and is chaired by Nobel Laureate Michael Spence. Before that in 2005-2006, he was a Visiting Scholar at Yale University and a consultant at the World Bank. He also worked at McKinsey, NERA Economic Consulting as well as PriceWaterhouseCoopers. Some of his current research involves systemic risk, sovereign wealth funds, Islamic finance as well as spillovers to Emerging Market countries. He regularly contributes to the economics blogs VOX and RGE Monitor, publishes in refereed academic journals as well as frequently speaks at central banks and conferences. Heiko obtained his PhD in Economics from Nuffield College, University of Oxford and his B.Sc. in Financial Economics from the University of Essex.

A native of Germany and Thailand, he is a former professional football player for Borussia Dortmund as well as one of the main actors in the German movie documentary "Die Champions" (2003) and the

sequel "HalbZeit" (public release in early 2009) by Adolf-Grimme-Prize Winner Christoph Hübner. In Washington DC, he is engaged in international and transatlantic issues as the President of the Washington European Society, a non-profit.

Majid Jafar

Executive Director, Crescent Petroleum Group

Majid Jafar is the Executive Director of the Crescent Petroleum Group and Member of the Board of Directors of Dana Gas PJSC, where he serves as Chairman of the Corporate Governance and Remuneration Committee and as a Member of the Business Development Committee. He is also a Director of Gulftainer Ltd. He previously worked for Shell International in the Exploration & Production Division and also in their Gas & Power division. In addition to his professional commitments, Majid Jafar serves on the Board of the Arab Forum for Environment and Development, the Sharjah Chamber of Commerce, the Sharjah Expo, and the Iraqi-British Friendship Society. He is also an active member of the Royal Institute for International Affairs in London, and of the Young Arab Leaders (UAE Chapter).

Majid Jafar holds Bachelor and Master Degrees in Engineering (Fluid Mechanics and Thermodynamics) from Cambridge University, as well as an MA (with Distinction) in International Studies and Diplomacy from the University of London's School of Oriental & African Studies (SOAS), and an MBA (with Distinction) from the Harvard Business School.

Patrick Low

Chief Economist, World Trade Organization

Patrick Low is Chief Economist at the World Trade Organization. He was first appointed to this position in 1997 and then served as Director-General Mike Moore's Chief of Staff from 1999-2001. After that he returned to his previous post of Chief Economist. From 1995-1997 he was in the WTO's Trade in Services Division. He worked from 1990-94 in the World Bank's research complex (International Trade Division). Prior to that, he taught at El Colegio de México in Mexico City and worked as a consultant, from 1987-90. From 1980-87, Patrick Low worked at the GATT secretariat in Geneva. Currently he is also an Adjunct Professor of International Economics at the Graduate Institute of International and Development Studies, Geneva. He holds a PhD in economics from Sussex University in the United Kingdom, and has written widely on a range of trade policy issues.

William Moomaw

Professor of International Environmental Policy and Director of the Center for International Environment and Resource Policy, The Fletcher School



Professor Moomaw holds a B.A. from Williams College and a Ph.D. in physical chemistry from Massachusetts Institute of Technology. His professional activities include: Co-Director, Global Development and Environment Institute (Tufts); Co-Director, Public Disputes Program, Program on Negotiation; Convening Lead Author, Intergovernmental Panel on Climate Change, 2001; Lead Author Intergovernmental Panel on Climate Change, 1995, 2005, and 2007; Lead Author, Northeast Climate Impacts Assessment, 2007; Board of Directors, The Climate Group U.S., Clean Air-Cool Planet, Consensus Building Institute, Earthwatch Institute; Adviser to governments, companies and intergovernmental organizations on climate change and sustainable development.

Tim Niblock

Professor Emeritus University of Exeter, Chairman Institute of Arab and Islamic Studies



Professor Tim Niblock is Emeritus Professor of Middle Eastern Politics at the University of Exeter, and Chairman of the Management Board of the Institute of Arab and Islamic Studies. He began his academic career at the University of Khartoum in Sudan (1969-77), where he served as Associate Professor on secondment from the University of Reading. He first came to Exeter in 1978 as Research Fellow in Gulf Studies. He went on to establish the Middle East Politics Programme, of which he became Director. In 1993, he was appointed to the Chair in Middle Eastern Politics at the University of Durham, and was made Director of the Centre for Middle Eastern and Islamic Studies there. In 1999, he returned to the University of Exeter and served as Director of the Institute of Arab and Islamic Studies from 1999 to 2005. He has written widely on the Politics, Political Economy, and International Relations of the Arab world. Among his books are: *The Political Economy of Saudi Arabia* (Routledge, 2007), *Saudi Arabia: Power, Legitimacy and Survival* (Routledge, 2006), 'Pariah States' and Sanctions in the Middle East: Iraq, Libya and Sudan (Lynne Rienner, 2001), *Muslim Communities in the New Europe* (edited, Gerd Nonneman and Bogdan Szajkowski, Ithaca Press 1997), *Economic and Political Liberalisation in the Middle East* (edited, with Emma Murphy, British Academic Press, 1993), *Class and Power in Sudan* (Macmillan, 1987), *Iraq: the Contemporary State* (edited, Croom Helm, 1982), *State, Society and Economy in Saudi Arabia* (edited, Croom Helm, 1981), and *Social and*

Economic Development in the Arab Gulf (edited, Croom Helm, 1980). He was also editor, with Rodney Wilson, of the 6-volume Political Economy of the Middle East (Edward Elgar, 2000).

Abdulaziz O. Sager

Chairman, Gulf Research Center



Abdulaziz O. Sager is chairman and founder of the Gulf Research Center. He is also President of Sager Group Holding in the Kingdom of Saudi Arabia which is active in the fields of information technology, aviation services, and investments. In November 2003, Mr. Sager was appointed as a member of the Makkah Province Council. In addition, he serves as a member on the advisory board of the Arab Thought Foundation, Geneva Centre, for the Democratic Control of Armed Forces (DCAF) and on the advisory group for the 4th Arab Human Development Report for the United Nations Development Program (UNDP). Mr. Sager has special research interest in Gulf strategic issues and is a regular contributor and commentator to international and regional media. He also regularly participates in regional and international forums and conferences held on issues relevant to the Gulf region. Mr. Sager holds an M.A. degree in International Relations from the University of Kent at Canterbury with the thesis *The External Factors Threatening Political Stability in the GCC States*. He is currently working on a research program entitled: "Gulf Security, Dynamics, Perceptions and Policies, 1971-2003: A comparative study of the GCC States." His publications include among others "Energy shapes new Gulf Security Architecture," in *Journal of Middle Eastern Geopolitics* (2006), "Political Opposition in Saudi Arabia" in Gerd Nonneman and Paul Aarts (eds.), *The Future of the Saudi Kingdom: Trends and Challenges in the Post-9/11, Post-Iraq War*; "Political Reform Measures from a Domestic GCC Perspective," in *Constitutional Reform and Political Participation in the Gulf*, Abdulhadi Khalaf and Giacomo Luciani, eds. (Dubai: Gulf Research Center, 2006); and *Reforms in Saudi Arabia: Challenges and Feasible Solutions* (Gulf Research Center, 2003).

Constantin Salameh

Chief Operating Officer, Emirates International Investment Company

Constantin Salameh is the Chief Operating Officer of Emirates International Investment Company, a private and diversified investment group with a broad portfolio of businesses in the real estate, private equity, industrial, oil & gas and trading sectors.

Mr. Salameh was the founder and managing partner of CSTouch, a consulting firm specializing in strategy and financial management, business planning, and leadership development services for

international companies such as Schlumberger, Eurocontrol, Societe Generale, GlobalCom, Emaar, APM Terminals, Alk Abello, Huntsman, MCE, and BASF. He has 25 years of senior cross-functional (finance, sales, marketing, and operations) management experience with multinational companies and family businesses in the technology, private equity, retail, and financial services sectors. Mr. Salameh held senior executive positions with Hewlett Packard (1984-2003) including VP and Managing Director of HP Financial Services in Asia Pacific (1996-1999) and in EMEA (2000-2003).

Mr. Salameh holds a B.Sc. (Eng.) from King's College in London (1979), a M.Sc. (Eng.) from the Massachusetts Institute of Technology (1980), and an MBA from the Stanford Graduate School of Business (1984). Mr. Salameh held positions on boards of public and private companies including HP International Bank, End2End, HP Finance Indonesia, Bata India, and HP Finance China. He is a member of the board of National Holding, Exeed, Bloom, Young Enterprise Switzerland, the Micro-Enterprise Acceleration Institute, the Berytech Venture Fund, and the AUB Graduate School of Business. He is a frequent speaker at international conferences organized by the World Bank, Euromoney, IMD, Asia International, and Campden. He delivers entrepreneurship, finance, and strategy courses at leading universities (EPFL, IMD, and ETHZ) and is the author of publications in the fields of international finance and business strategy. Mr. Salameh is a Swiss and Lebanese citizen living in Abu Dhabi.

John Sfakianakis

Chief Economist, Banque Saudi Fransi



John Sfakianakis currently holds the position of Chief Economist of Banque Saudi Fransi based in Riyadh, Saudi Arabia. He's also a member of the Calyon-Credit Agricole Global Research Team. Recently he held the position of Chief Economist of the Saudi British Bank. Previously he was Chief Regional Economist with Samba Financial Group also based in Riyadh, Senior Financial Advisor at the Gulf Research Center in Dubai, United Arab Emirates. He also held positions as an economist at the World Bank, in the Middle East, Human Development and East Asia departments, based in Washington D.C. He also worked for the United Nations Development Program (UNDP) seconded at the Ministry of Economy and Planning in Riyadh as part of the 8th five-year plan team for the Kingdom of Saudi Arabia.

Dr. Sfakianakis holds a Bsc. economics (Hon) from the London School of Economics and a Ph.D. from Harvard University. He has taught at the American University in Cairo and at Harvard.

Lucia van Geuns

Deputy Director, Clingendael International Energy Programme, Netherlands Institute of International Relations

Lucia van Geuns joined the Clingendael International Energy Programme in 2003 after a career with Royal Dutch Shell (1980- 2002). She has a strong background in all aspects of exploration and production of oil and gas. She studied Earth Sciences at Leiden University and focuses her research on the global oil industry, security of supply issues, and innovative technology. She coordinates the research theme "Energy and Sustainable Development" with particular attention to transition issues. She is a member of the board of the World Energy Council Netherlands (WEC NL) and a member of the Earth and Lifesciences Council (RAL) of the Royal Netherlands Academy of Arts and Sciences (KNAW).

The Clingendael International Energy Programme (CIEP) is affiliated to the Netherlands Institute for International Relations Clingendael. CIEP acts as an independent forum for governments, non-governmental organizations, the private sector, the media, politicians, and others who are interested in changes and developments in the energy sector. CIEP organizes seminars, conferences, and roundtable discussions. CIEP research and activities agenda focuses on three themes: 1) regulation of energy markets (oil, gas, electricity) in the European Union; 2) the international economic and geo-political aspects of oil and gas markets, particularly with respect to the European Union security of supply; and 3) energy and sustainable development.

Rolf Wüstenhagen

Professor for Management of Renewable Energies, University of St. Gallen; Director, Institute for Economy and the Environment (IWOe-HSG)



Rolf Wüstenhagen is Director of the Institute for Economy and the Environment (IWÖ-HSG) and holds the Good Energies Chair for Management of Renewable Energies at the University of St. Gallen. He graduated in management science and engineering from Berlin University of Technology in 1996 and holds a Ph.D. (2000) and *venia legendi* (2007) from University of St. Gallen. In 2005 and 2008, he was Visiting Professor at University of British Columbia (Vancouver, Canada) and Copenhagen Business School (Denmark).

Before embarking on an academic career, Rolf worked in the venture capital industry, where he was involved in investments in energy technology firms such as U.S. solar cell manufacturer Evergreen Solar, as well as marine energy pioneer Pelamis Wave Power Ltd. from Scotland.

Since 2004, Rolf Wüstenhagen is a member of the Swiss Federal Energy Research Commission. He is one of the lead authors of the upcoming special report of the Intergovernmental Panel on Climate Change (IPCC) on the role of renewable energy in mitigating climate change.

Good Energies Chair for Management of Renewable Energies

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